



# North Carolina Department of Public Safety

## Adult Correction and Juvenile Justice

Roy Cooper, Governor  
Erik A. Hooks, Secretary

Timothy D. Moose, Chief Deputy Secretary  
William L. Lassiter, Deputy Secretary

### MEMORANDUM

TO: Chairs of House of Representatives Appropriations Committee on Justice and Public Safety  
Chairs of Senate Appropriations Committee on Justice and Public Safety  
Fiscal Research Division

FROM: Erik A. Hooks, Secretary  
Timothy D. Moose, Chief Deputy Secretary

RE: Limit Use of Community Program Funds

DATE: October 1, 2020

*As pursuant to S.L. 2017-57, 16D.1 (c) The Department of Public Safety shall submit an electronic report by October 1 of each year of the 2017-2019 fiscal biennium on all expenditures made in the preceding fiscal year from the miscellaneous contract line in Fund Code 1230 to the chairs of the House of Representatives Appropriations Committee on Justice and Public Safety and the Senate Appropriations Committee on Justice and Public Safety and the Fiscal Research Division. The report shall include all of the following: an itemized list of the contracts that have been executed, the amount of each contract, the date the contract was executed, the purpose of the contract, the number of juveniles that will be served and the manner in which they will be served, the amount of money transferred to the Juvenile Crime Prevention Council fund, and an itemized list of grants allocated from the funds transferred to the Juvenile Crime Prevention Council fund.*

Please find the Limit Use of Community Program Funds Report attached.

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**Limit Use of Community Programs Funds  
(Miscellaneous Contract Fund Report)  
Submitted October 1, 2020**

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**Juvenile Community Programs Miscellaneous Contract Fund Report  
Session Law 2017-57, 16D.1.(c)**

Submitted by:  
North Carolina Department of Public Safety  
Division of Adult Correction and Juvenile Justice

JUVENILE COMMUNITY PROGRAMS

Table 1: Residential Contractual Services

Service Provider	Purpose of Contract	<sup>1</sup> Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	<sup>2</sup> Number of Youth to be Served Annually
<b>Eckerd Kids, Inc.</b>	<p>Intensive short-term juvenile residential services designed to provide a complete rehabilitative experience in 4-5 months for Level II adjudicated male youth between the ages of 13-17. Staff-secure residential services are delivered at two of the former wilderness camps sites in Candor and Boomer, NC.</p> <p>The residential therapeutic model has been redesigned to provide a complete rehabilitative experience with a shorter length of stay. Provides evidence-based programming including Cognitive Behavioral Therapy, life-skills development, restorative justice principles, and has a certified private school on campus to provide age appropriate education services.</p> <p>Average length of stay is 156 days.</p>	<p>Contract Extension: October 1, 2019 to September 30, 2020</p> <p><i>This contract has completed the bid process and recommendations have been made by Community Programs.</i></p> <p><i>Recommendations are awaiting Purchasing and Contracts approval.</i></p>	<p>Projected Contract Amount: \$7,000,000</p>	<p>Maximum bed capacity for FY 2020-2021 is 80.</p>	<p>187</p>

<sup>1</sup>Contract execution date is the original date services began with DPS. The renewal date signifies the continuation of services through a contract renewal process wherein the Department exercises its option to annually renew the contract until the request for proposal, competitive bid process.

<sup>2</sup> Number of youth to be served computation consists of prior fiscal year terminations, length of stay and maximum bed capacity. Thus, a decrease or increase in the projection is contingent upon prior fiscal year data.

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>WestCare North Carolina, Inc. / Eckerd Youth Alternatives (newly awarded vendor)</b></p>	<p>Short-term staff-secure residential services for Level II adjudicated female youth. Youth receive Cognitive Behavioral Therapy that includes assessment, individualized services, academics, life-skills and recreation in 4-5 months. The site is located in Manson, NC. Client/staff interactions are based on a trauma informed care approach and are directed toward engaging all clients in a collective process of healing, social growth, and behavior change that benefits youth, their families, and communities.</p> <p>Average length of stay is 151 days.</p>	<p>Contract Extension: March 1, 2020 to August 31, 2020</p> <p><i>Contract completed the bid process in 2020 and was awarded to Eckerd Youth Alternatives.</i></p> <p><i>Contract Start Date September 1, 2020</i></p>	<p>\$2,106,561</p>	<p>Maximum bed capacity for FY 2020-2021 is 20.</p>	<p>48</p>
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Craven Transitional Living Home</b> located in New Bern, NC is a 6-to-12 month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a youth development center. Youth acquire academic and vocational skills needed to live independently. During their stay, youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 207 days.</p>	<p><i>Contract Ends October 31, 2020</i></p> <p><i>Due to the COVID-19 pandemic a contract extension has been requested until October 31, 2021</i></p>	<p>\$550,000</p>	<p>Maximum bed capacity for FY 2020-2021 is 6.</p>	<p>11</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>North Hills Transitional Living Home</b> located in Raleigh, NC is a 6-to-12-month residential program that serves as a stepdown placement for female youth transitioning from a youth development center and residential care programs.</p> <p>Youth acquire academic and vocational skills needed to live independently. During their stay, youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 179 days.</p>	<p>Contract executed: March 31, 2020</p> <p><i>Next contract renewal is April 1, 2021</i></p>	<p>\$450,000</p>	<p>Maximum bed capacity for FY 2020-2021 is 5.</p>	<p>10</p>
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Forsyth Transitional Living Home</b> located in Winston-Salem, NC is a 6-to-12-month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a youth development center.</p> <p>Youth acquire academic and vocational skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is projected to be 207 days based on the data seen from the other male transition home in the previous fiscal year.</p>	<p>Contract executed: February 1, 2020 via amendment to the North Hills Transitional Living Home Contract</p> <p><i>Next Contract Renewal is April 1, 2021</i></p>	<p>\$625,920</p>	<p>Maximum bed capacity for FY 2020-2021 is 6.</p>	<p>11</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Insight Juvenile Crisis and Assessment Center (JCAC)</b> is located on the campus of CA Dillon Youth Center in Butner, NC. Youth served represent multiple districts within the Central and Eastern regions of the state. Provides residential crisis and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 29 days.</p>	<p>Contract ends April 23, 2021</p>	<p>\$3,275,114</p>	<p>Maximum bed capacity for FY 2020-2021 is 14.</p>	<p>176</p>
	<p>The <b>Bridges Juvenile Crisis and Assessment Center (JCAC)</b> was formerly known as the Forsyth County Youth Detention Center located in Winston-Salem, NC. Serves the Piedmont region and surrounding counties, as needed. Provides residential crisis care and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 29 days.</p>	<p>Contract ends April 23, 2021</p>	<p>Both service sites are covered in one contract</p>	<p>Maximum bed capacity for FY 2020-2021 is 12.</p>	<p>151</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Western Area Multi-Purpose Juvenile Crisis and Assessment Center (JCAC)</b> located in Asheville, NC opened on August 25, 2016. The blended model provides crisis and assessment services to youth in the Western region of the state. The program also provides secure care placements as needed for juveniles.</p> <p>Average length of stay is 26 days.</p>	<p>Contract executed: June 1, 2016</p> <p><i>Final contract renewal was June 1, 2020</i></p>	<p>\$900,000</p>	<p>Maximum bed capacity for FY 2020-2021 is 9.</p> <p>This is a blended model consisting of 5 crisis and assessment beds and 4 secure placement beds.</p> <p>The General Assembly allocated \$500,000 for the Buncombe Multipurpose Group Home. An additional \$400,000 of Level II funds are designated to support this programming model.</p>	<p>126</p>

JUVENILE COMMUNITY PROGRAMS

Table 2: Non-Residential Contractual Services

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>AMikids North Carolina Family Services, Inc.</b></p>	<p>AMikids North Carolina Family Services, Inc. provides <b>Functional Family Therapy (FFT)</b> to 89 counties except for judicial districts 10, 17, and 30. FFT is a short-term, strength and family-based prevention and intervention program for high-risk youth that focuses on assessment and intervention to address risk and protective factors within and outside of the family environment that impacts the youth’s adaptive development.</p> <p>The new award will increase coverage of this service to all 100 counties in the state,</p> <p>Average length of stay is 135 days.</p>	<p>Contract ends September 2, 2020</p> <p><i>Contract extended by Purchasing and Logistics for 1 month ending September 30, 2020.</i></p> <p><i>Contract bid process has been completed and recommendations have been made by Community Programs.</i></p> <p><i>Recommendations are awaiting Purchasing and Contracts approval.</i></p>	<p>\$2,877,570</p>	<p>Maximum capacity for FY 2020-2021 on any given day is 190 juveniles for FFT service delivery.</p> <p>FFT therapists provide services in five regional area offices.</p>	<p>514</p>



JUVENILE COMMUNITY PROGRAMS

Table 3: Multi-Purpose Juvenile Home Contractual

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2020-2021 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>There are five (5) <b>Multi-Purpose Juvenile Group Homes</b> that serve as a secure non-institutional alternative to a youth development center and secure detention.</p> <p>Each home, located in Chowan, Hertford, Wayne, Robeson, and Macon counties, has a bed capacity of eight (8). These sites provide the Department’s Model of Care therapeutic treatment model. The model addresses anti-social behaviors by implementing an individualized social and life skills curriculum. The homes primarily serve court-ordered, Level II youth in the judicial districts.</p> <p>Average length of stay is 156 days.</p>	<p><i>Contract ends October 31, 2020</i></p> <p><i>Due to the COVID-19 pandemic, a contract extension has been requested until October 31, 2021</i></p>	<p>\$3,248,120</p>	<p>Maximum bed capacity for FY 2020-2021 is 40.</p>	<p>94</p>

**JUVENILE COMMUNITY PROGRAMS**

Table 4: JCPC Endorsed Evidence-Based Level II Dispositional Alternatives

Catchment Areas	Sponsoring Agency	Primary Service	Contract Execution	FY 2020-2021 Budgeted Contract Amount	Number of Youth to be Served Annually
<b>Western Region</b>					
Haywood	HIGHTS, Inc	Home-Based Family Counseling	July 1, 2020	\$91,822	15
<b>Piedmont Region</b>					
<b>Iredell</b> District 22A&B (Alexander, Iredell, Davie, Davidson), District 19A&C (Rowan, Cabarrus), District 26 (Mecklenburg), District 27A&B (Gaston, Lincoln, Cleveland), District 21 (Forsyth), District 30 (Cherokee, Clay, Graham, Macon, Swain, Jackson, Haywood), District 23 (Ashe, Alleghany, Wilkes, Yadkin), District 24 (Watauga, Avery, Mitchell, Madison, Yancey) District 20 (Stanley, Union)  A total of 29 counties across the Piedmont and Western Regions	Barium Springs Home for Children	<b>2 Components:</b> <u>Sexual Offender Evaluation (CESH)</u> Treatment Alternatives for Sexualized Kids (TASK)	July 24, 2020	\$718,408	<u>30</u> 30
Stokes, Surry and Rockingham	Rockingham County Youth Services Fresh Start	Family Counseling, Cognitive Behavioral Therapy	July 1, 2020	\$100,000	24
Randolph, Cabarrus, Montgomery, Moore Rowan	Family Centered Treatment Foundation, Inc.	Home-Based Family Counseling Temporary Foster Care	July 1, 2020	\$84,500	<u>18</u> 18
Rowan	Rowan County Youth Services Bureau, Inc.	Interpersonal Skills Building	July 1, 2020	\$35,000	72

**JUVENILE COMMUNITY PROGRAMS**

Catchment Areas	Sponsoring Agency	Primary Service	Contract Execution	FY 2020-2021 Budgeted Contract Amount	Number of Youth to be Served Annually
<b>Union</b>	Methodist Home for Children	<b>2 Components:</b> <u>Multipurpose Juvenile Home</u> Transitional Living Component	July 1, 2020	\$761,434	<u>14</u> 4
<b>Mecklenburg</b>	Youth Development Initiatives	Vocational Skills	July 1, 2020	\$64,732	32
<b>Mecklenburg</b>	Mecklenburg County	Vocational Skills	July 1, 2020	\$100,000	40
<b>Central Region</b>					
<b>Granville, Franklin, Vance</b>	Youth Villages	<b>2 Components:</b> <u>Family Counseling</u> Assessment	July 1, 2020	\$96,424	<u>6</u> 40
<b>Wake</b>	Haven House, Inc.	Experiential Skill Building	July 1, 2020	\$150,000	25
<b>Durham</b>	Exchange Clubs' Child Abuse Prevention Center	Home-Based Family Counseling	July 1, 2020	\$43,958	7
<b>Eastern Region</b>					
<b>Lenoir, Wayne, Greene</b>	Prevention and Treatment Center of Lenoir County	Experiential Skill Building	July 1, 2020	\$95,000	30
<b>New Hanover</b>	New Hanover County Community Justice Services, Youth Empowerment Services	Community Service and Restitution, Level II	July 1, 2020	\$42,000	35
<b>Beaufort</b>	Eastern Community Care Foundation	Vocational Skills	July 1, 2020	\$35,000	25

JUVENILE COMMUNITY PROGRAMS

Table 5: Summary of Contractual Services

Contract Type	FY 2020-2021 Contract Total
<b>Residential Services</b>	\$14,907,595
<b>Non-Residential Services</b>	\$2,877,570
<b>JCPC Endorsed Evidence-Based Level II Dispositional Alternatives</b>	\$2,418,278
<b>Multi-Purpose Juvenile Homes</b>	\$3,248,120
<b>RtA Community Programs Projects</b>	\$5,853,159
<b>Total:</b>	<b>\$29,304,722</b>

**Additional Comments**

- In FY 2020-2021, contractual funds support fourteen (14) short-term residential sites, one (1) community-based contractual program (FFT) that serves all 100 counties and fourteen (14) community-based JCPC-Endorsed Level II programs. Collectively the **FY 2020-2021 Contractual funds are expected to serve approximately 1,821 youth.**
- In FY 2020-2021, expansion of residential services includes the development of the Forsyth Transitional Living Program in Winston Salem, NC and a blended multipurpose/transitional living residential model in Union County, NC. The **Forsyth County Transitional Living Home, a six (6) bed residential facility,** officially opened in May 2020 and is projected to serve eleven (11) juveniles in FY 20-21. The **Union County Multipurpose Group Home,** a blended residential model, is a ten (10) bed co-ed facility and is projected to serve eighteen (18) youth and is scheduled to receive admissions in late September. Both homes are resources designed to serve the Piedmont region of the state.
- Juvenile Crisis and Assessment Centers increased bed capacity by six (6) beds, four (4) additional beds at Bridges in Forsyth County and two (2) additional beds at Insight in Granville County.
- For FY 20-21, **JCPC-Endorsed Level II Funds** support specialized programming to address behaviors of juveniles charged with **sex offenses or other problematic sexual behaviors.** Regional coverage for this specialized service is now available in twenty-nine (29) counties, counties that were previously identified as experiencing a gap in specialized treatment designed for this population.

## JUVENILE COMMUNITY PROGRAMS

- During the **COVID-19** pandemic, the Community Programs Section has continued to ensure public safety by continuously evaluating programming and writing amendments to state contracts to support and address COVID-19 related protections.
- The section continues to use RtA expansion funds to complete the following expansion needs for a total of **\$5,853,159**. See Table 6 below.

Table 6: Planned Projects

Planned Project	Projected Cost	Narrative
<b>Eastern Area Crisis and Assessment Center</b>	\$2,400,000	The section is working with stakeholders to identify an appropriate location for this model. Time intensive work required for existing older facilities identified.
<b>Transition and MPGH Model Development in Central, Piedmont, and Western Regions</b>	\$2,975,000	<ul style="list-style-type: none"> <li>• Model modification to Insight Crisis and Assessment center to add MPGH model to wing. (North Central Area)</li> <li>• The section is working with Cumberland County Government to secure a location in Fayetteville. Two (2) potential sites have been identified. Resource development for the Central region and at location of need based on data.</li> <li>• Western area blended model development. Will use existing MPGH resource in Macon County to modify model based on projected needs. Male transition home need for North Central area.</li> <li>• JJ, Forsyth County Government, and Winston Salem officials have been working together to address an emerging issue and concern for the older juvenile population. Planning to include OJJDP Street Outreach Gang Intervention Model and additional Alternative to Detention (MPGH residential) resources for RtA population in the Guilford, Forsyth, and surrounding counties.</li> </ul>
<b>Regional Based Intensive Services Program Models</b>	\$478,159	The section has been working with the North Carolina Child for Treatment Program to address intervention and treatment models for adjudicated juveniles with problem sexual behaviors. The focus is upon Eastern Area service needs. The section continues to explore opportunities to prevent juveniles from becoming involved in the justice system, working with the UNC School of Government to develop a pretrial release model that provides intervention services for an emerging adult population. The model wishes to ensure equal opportunity to pretrial release for our RtA population, prevent exposure to institutional settings, and provide supportive case management, electronic monitoring, and continuity of treatment as indicated. Also the section is addressing the need for evidence-based gang intervention programming models in communities of need.